#### THIRTY-FIFTH

# ANNIVERSARY CONFERENCE

# National Association of Student Personnel Administrators

(Founded, 1919, as the National Association of Deans and Advisers of Men)

THE KELLOGG CENTER MICHIGAN STATE COLLEGE EAST LANSING, MICHIGAN

April 6, 7, 8, 9 1953

# THE NATIONAL ASSOCIATION OF STUDENT PERSONNEL **ADMINISTRATORS**

#### 1952-53

#### Officers of the Association

President Victor F. Spathelf, President	Ferr	is Institute
DEAN EVERETT HUNT, Vice President		
DIRECTOR DONALD M. DUSHANE, Vice President	University	of Oregon
DEAN FRED H. TURNER, Secretary-Treasurer	University	of Illinois
Executive Committee: The Officers and		
President A. Blair Knapp	Denison	University
Dean Arden O. FrenchLo	uisiana State	University
JUNIOR DEAN WILLIAM S. GUTHRIE	Ohio State	University
Dean Arno J. Haack	Washington	University
DEAN BERNARD L. HYINKUniversity	y of Southern	California
Dean Juan Reid		

# The Thirty-Fifth Anniversary Conference

Conference Theme: "Working Administrative Relationships on the Campus"

#### Sunday, April 5, 1953

1:00 P.M. Registration—Registration Desk, Main Floor.

#### Registration Committee:

Dean W. Lyle Willhite, Chairman, Knox College Dean Richard C. Burts, Jr., Mercer University Assistant Dean Robb Gardiner, Michigan State College Mr. R. L. Hansford, University of Akron Assistant Dean Peter A. Ostafin, University of Michigan
Dean Gerald Saddlemire, State University Teachers College (Geneseo)
Dean William Stielstra, Alma College
Assistant Dean Bennie A. Zinn, Agricultural and Mechanical College of Texas

7:30 P.M. Informal Get-Together for Early Arrivals-Red Cedar Room.

#### Committee on Reception and Hospitality:

Dean J. B. Jackson, Chairman, University of South Carolina Director Jose A. Franceschini, Co-Chairman, University of Puerto Rico Assistant Dean Vernon R. Alden, Harvard Graduate School of Business Administration Administration
Dean (Emeritus) Stanley E. Crowe, Michigan State College
Director Charles W. Duhig, Brandeis University
Director Richard R. Fletcher, University of Virginia
Dean Vergil S. Fogdall, Lewis and Clark College
Dean Al LeBlanc, Southeastern Louisiana College
Dean William A. Medesy, University of New Hampshire
Dean John F. Quinn, University of Rhode Island
Dean Walter B. Sprandel, Albion College

Dean Walter B. Sprandel, Albion College Dean Laurence C. Woodruff, University of Kansas

# Monday, April 6, 1953

- 7:30 to Breakfast—Ballroom.
- 8:30 A.M.
- 8:00 A.M. Registration continued—Registration Desk, Main Floor.
- 9:30 A.M. Meeting of Executive Committee—Room 111.
- 9:30 A.M. Meetings of Commissions and Committees at call of Chairmen. Check at desk for room assignments.
- 9:30 A.M. Orientation Meeting for New Deans and Directors and New Members—Rooms 103-104.

Chairman: Dean Robert M. Strozier, University of Chicago.

Quizzers:

Dean Boniface J. Axtman
St. John's University
Dean Harold M. Bitner
University of Hawaii
Dean J. P. Colbert
University of Nebraska
Dean Mayne Longnecker

Southern Methodist University Director James K. Sours University of Wichita Answer Men:

Dean Theodore W. Biddle University of Pittsburgh

Dean E. L. Cloyd North Carolina State College

Dean Paul C. Eaton California Institute of Technology Assistant Dean G. A. Hagerman

University of Akron
Dean Donald R. Mallett
Purdue University

11:00 A.M. Opening Session of the 35th Anniversary Conference—Main Auditorium, President Victor F. Spathelf, Ferris Institute, presiding.
Invocation—Dean Anthony C. O'Flynn, Loyola University (New Orleans)

Welcome-Dean Tom King, Michigan State College.

Response—Dean J. Broward Culpepper, Florida State University.

The President's Address-President Victor F. Spathelf.

Announcements-Dean Fred H. Turner, University of Illinois, Secretary.

- 12:30 P.M. Luncheon—Informal. Committees may reserve tables if they desire.
  - NOTE: Organization meeting for wives in attendance will be held at 2:00 p.m. in the Red Cedar Room. The Ladies' Program will be announced at that time.
  - 1:30 P.M. Second General Session—Main Auditorium, President A. Blair Knapp, Denison University, presiding.

Address—"Administrative Relationships: The President and the Student Personnel Staff," President Ralph W. McDonald, Bowling Green State University.

Discussion—Led by:

Dean Arch B. Conklin, Bowling Green State University.

Dean Erich A. Walter, University of Michigan.

Dean H. Donald Winbigler, Stanford University.

Discussion from the Assembly.

# Monday, April 6, 1953 (continued)

3:00 P.M. Group Conference No. I, "Working Administrative Relationships with the President."

See Chart on Page 6 for group assignments, places of meetings, chairmen, recorders, and interrogators.

NOTE: All group conferences will be by size of institution except Technical and Engineering Institutions which will meet as Group V.

4:30 P.M. Third General Session—Main Auditorium, Dean Arno J. Haack, Washington University, presiding.

Recapitulation of Group Conference No. I by Group Chairmen or Recorders.

8:00 P.M. Informal Party and Reception-Ballroom.

Host—Michigan State College. Dean Tom King, Host Dean, and Miss Ann Heiss, Chairman of the Wives' Committee, in charge. Entertainment, refreshments.

# Tuesday, April 7, 1953

7:30 to Breakfast-Ballroom.

8:30 A.M.

8:00 A.M. Registration—Registration desk.

9:00 A.M. Fourth General Session—Main Auditorium, Dean Bernard L. Hyink, University of Southern California, presiding.

Address—"Working Administrative Relationships with the Academic Dean," Doctor Elmer Ellis, Dean of the College of Arts and Sciences, University of Missouri.

Discussion—Led by:

Dean Jack Matthews, University of Missouri.

Dean Carl A. Kallgren, Colgate University.

Dean James C. McLeod, Northwestern University.

Discussion from the Assembly.

10:30 A.M. Group Conference No. II, "Working Administrative Relationships with the Academic Dean."

See Chart on page 6 for group assignments.

12:30 P.M. Luncheon-Ballroom.

Tables by announced topics with Moderators to preside at each table. Sign up in advance at the Registration Desk for your choice of topics. Chairman of Topic Table Committee: Dean Carl W. Knox, Miami University.

See Chart on page 10 for list of topics and names of Moderators. Topic tables will be repeated on Wednesday, April 8, 1953, so that members will have the opportunity to participate in two discussions. Additional tables can be arranged for unlisted topics—see Chairman Knox.

# CONFERENCES

#### CONFERENCE No. I

# "Working Administrative Relationships with the President"

TIME

ROOM 101

3:00 P.M., Monday, April 6

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Mr. Vernon A. Walla The Cooper Unio

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GROUP I  Institutions with up to 1,500 students  ROOM 103	Chairmen: Recorders: Interrogators:	Dean Marc Jack Smith University of Redlands Dean Robert H. Fryling Gettysburg College Dean Sumner J. House Carroll College Dean Lee Bowen Spencer Oklahoma Baptist University Dean John N. Stauffer Wittenberg College	Dean Joe D. Farrar College of Willian Dean Lysle D. Leach University of Cali Dean Frank W. Clipp Drury College Dean L. L. Gruman Berea College Dean Jorgen S. Thom Augustana College
GROUP II  Institutions with 1,500 to 4,000 students  AUDITORIUM	Chairmen: Recorders: Interrogators:	Dean Robert S. Hopkins, Jr. University of Massachusetts Dean A. J. Blackburn Howard University Dean Val Glynn Montana State College Dean Anthony C. O'Flynn Loyola University (New Orleans) Assistant Dean David W. Robinson DePauw University	Dean Malcolm E. Mu Bucknell Universi Dean E. H. Rece Emory University Assistant Professor J. University of Wi Dean J. W. Rollins East Texas State Dean John E. Stewart University of Ma
GROUP III  Institutions with 4,000 to 7,000 students  ROOM 104	Chairmen: Recorders: Interrogators:	Dean J. C. Clevenger State College of Washington Associate Director N. Ray Hawk University of Oregon Dean L. Gray Burdin Butler University Dean J. Broward Culpepper Florida State University Dean Daniel D. Feder Denver University	Dean Donald S. Parks University of Tol Mr. E. W. Clements San Jose State Co Dean J. Thomas Aske University of Get Director Philip Price University of Roc Mr. Fred J. Vogel Florida State Uni
GROUP IV  Institutions with 7,000 or more students  ROOM 111	Chairmen: Recorders: Interrogators:	Vice President Kenneth Little University of Wisconsin Vice President Terrel Spencer University of Houston Director Geary Eppley University of Maryland Dean R. F. McGuigan Northwestern University Assistant Dean Robert H. Shaffer Indiana University	Dean R. R. Oglesby Oklahoma A. and Dean John A. Brown, Temple Universit Dean Russell A. Grif Western Reserve Counselor M. L. Huit State University Dean J. E. Williamso University of Hou
GROUP V  Technical and Engineering Institutions	Chairmen: Recorders: Interrogators:	Dean Clarence E. Deakins Illinois Institute of Technology Dean Frank A. Grammer Newark College of Engineering Dean Paul C. Eaton California Institute of Technology Director Lames E. Foy	Dean Guy T. McBrid The Rice Institut Director Joe W. Guth Virginia Polytech Dean Francis Bowdit Massachusetts Ins

Director James E. Foy
Alabama Polytechnic Institute
Dean Edwin Schoenberger
Institute of Paper Chemistry

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esday, April 7

CONFERENCE No. III

"Working Administrative Relationships with the Controller"

8:00 P.M., Tuesday, April 7

CONFERENCE No. IV

"Working Administrative Relationships with our own Staff Members"

2:00 P.M., Wednesday, April 8

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St. Lawrence University Dean Robert Calvert, Jr. Hanover College Dean Benson W. Davis John B. Stetson University Dean Robert Moore Arkansas State College Dean Ralph A. Young College of Wooster

Dean Jay B. MacGregor

Dean George K. Brown

Dean Earl R. Papke Capital University Dean Howard Hoogesteger Lake Forest College Dean R. H. Knapp University of South Dakota
Dean John W. Rawsthorne
The Principia Dean George H. Ryden Oklahoma City University

vid O'Dea nsin (Milwaukee)

achers College

University of Omaha Dean E. R. Durgin Brown University Dean Rudolph D. Anfinson Eastern Illinois State Teachers College Dean J. D. Leith Lehigh University Dean B. L. Perry Florida A. and M. College

Dean A. L. Keeney University of Wyoming Dean Maurice J. Galbraith University of Illinois Professional Colleges Dean O. H. Milam Marshall College Dean Donald J. Robertson University of North Dakota Dean Leslie H. Tucker **Bradley University** 

Director J. C. Gluck West Virginia University Dean Dan Poling Oregon State College Director Lysle W. Croft University of Kentucky Dean A. Louis Slonaker University of Arizona Assistant Dean James B. Whitehead University of Cincinnati

Dean Ralph E. Dunford University of Tennessee Dean Ray C. Pellett Western Michigan College of Education Dean Dudley G. Fulton Northwestern State College Dean W. L. Penberthy A. and M. College of Texas Assistant Dean E. L. Saviers Kent State University

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Dean Foster E. Alter University of Miami Mr. Glen T. Nygreen University of Washington Assistant Dean Paul H. Connole Washington University Assistant Dean O. D. Roberts Purdue University Dean Hurford E. Stone University of California at Berkeley Mr. Albert Zech University of Southern California Mr. Jodie C. Smith University of Oklahoma Dean Harold W. Melvin Northeastern University Doctor Louis Schmidt Indiana University Director O. H. Williams University of Texas

Institute te of Technology

chnology

Georgia Institute of Technology Dean W. J. Farrisee Clarkson College of Technology Dean James G. Allen Texas Technological College Dean Ben E. David Carnegie Institute of Technology Director John R. Weir California Institute of Technology

Associate Dean J. J. Pershing

Dean Richard A. Waite, Jr. Rensselaer Polytechnic Institute Dean William V. Burger Colorado School of Mines Assistant Dean R. E. Cunningham Illinois Institute of Technology Dean Henry Q. Middendorf Polytechnic Institute of Brooklyn Dean Harold M. Myers Drexel Institute of Technology

# Tuesday, April 7, 1953 (continued)

2:00 P.M. Fifth General Session—Main Auditorium, Dean Arden O. French, Louisiana State University, presiding.

Recapitulation of Group Conference No. II by Group Chairmen or Recorders.

2:30 P.M. President Victor F. Spathelf, Ferris Institute, presiding.

Reports of Commissions.

- I Professional Relationships—Dean Arno J. Haack, Washington University, Chairman.
- III Development and Training of Student Personnel Administrators— Dean John H. Stibbs, Tulane University, Chairman.
- IV Program and Practices Evaluation—Dean Robert Kamm, Drake University, Chairman.
- V Relationships with the Field of Social Sciences—Dean Frank Piskor, Syracuse University, Chairman.
- 4:30 P.M. Adjournment.
- 6:30 P.M. Dinner: Sixth General Session—Main Ballroom, Director Donald M. DuShane, University of Oregon, presiding.

Address—"Working Administrative Relationships with the Controller," Mr. Ray Kettler, Controller, Purdue University.

8:00 P.M. Group Conference No. III, "Working Administrative Relationships with the Controller."

See Chart on page 7 for group assignments.

9:30 P.M. Seventh General Session—Main Auditorium, Junior Dean William S. Guthrie, Ohio State University, presiding.

Recapitulation of Group Conference No. III by Group Chairmen or Recorders.

# Wednesday, April 8, 1953

7:30 to Breakfast—Ballroom.

8:30 A.M.

8:00 A.M. Registration—Registration Desk.

9:00 A.M. Eighth General Session—Main Auditorium, President Victor F. Spathelf, Ferris Institute, presiding.

Reports of Special Committees.

Liaison Committee with A.A.C.R.A.O., Junior Dean William S. Guthrie, Chairman, Ohio State University.

Liaison Committee with N.S.A., Dean Dean S. Newhouse, Chairman, Case Institute of Technology.

Liaison Committee with N.C.C.F.S., Dean Robert W. Bishop, Chairman, University of Cincinnati.

# Wednesday, April 8, 1953 (continued)

10:30 A.M. Panel Discussion, "Working Administrative Relationships with our own Staff Members," Dean Everett Hunt, Swarthmore College, presiding.

Dean L. Dale Faunce, State University of Iowa, Chairman.

Assistant Dean Byron H. Atkinson, University of California at Los Angeles.

Dean L. E. Chandler, Southeastern Louisiana College.

Dean John E. Hocutt, University of Delaware.

Assistant Dean Arthur H. Kiendl, Dartmouth College.

Dean Dave Lawrence, University of Louisville.

12:30 P.M. Luncheon-Ballroom.

Conference Tables for Discussion of Special Topics. See listings on page 10. Sign up at Registration Desk.

2:00 P.M. Group Conference No. IV, "Working Administrative Relationships with our own Staff Members."

See Chart on page 7 for group assignments.

3:00 P.M. Ninth General Session—Main Auditorium, Dean Juan Reid, Colorado College, presiding.

Paganitulation of Group Conference No. IV, by Group Chairman and

Recapitulation of Group Conference No. IV by Group Chairmen or Recorders.

3:30 P.M. Annual Business Meeting, President Victor F. Spathelf, Ferris Institute, presiding.

Report of the Committee on Nominations and Place—Chairman.

Report of the Committee on Resolutions—Dean Wesley P. Lloyd,

Chairman, Brigham Young University.

6:30 P.M. Annual Banquet—Ballroom, President Victor F. Spathelf, Ferris Institute, presiding.

Invocation—Dean R. E. Manchester, Kent State University.

Toastmaster—Dean Arno Nowotny, University of Texas.

Speaker—Doctor David D. Henry, Executive Vice Chancellor, New York University.

# Thursday, April 9, 1953

7:30 to Breakfast—Ballroom. 8:30 A.M.

9:00 A.M. Tenth and Final General Session—Main Auditorium, President Victor F. Spathelf, Ferris Institute, presiding.

Discussion and Summary of Current Problems in the Field of Student Personnel Administration.

11:30 A.M. Adjournment.

12:00 M. Meeting of Executive Committee.

# Topics for Luncheons Tuesday and Wednesday, April 7 and 8

Sign up in advance at Registration Desk for your choice.

Names listed are Moderators.

1.	1. Activities AdministrationDir	rector Glenn E. Mowers, University of Toledo
2.	2. Administration of Villages of Married Students	ector John M. Yarborough, Stanford University
3.	3. Community RelationsD	ean Hurford E. Stone, University of California
4.	4. Dormitory Problems	Mr. John L. Blackburn, Florida State University
5.	5. Foreign Students	Dean Erich A. Walter, University of Michigan
6.	6. FraternitiesDr. Clyde S. Johnson, Executive	Committee, National Interfraternity Conference
	Assistant to the Dea	an William S. Zerman, University of Michigan
7.	7. Graduate Work in the FieldD	ean E. G. Williamson, University of Minnesota
8	8 Housing Profe	ssor S. Earl Thompson, Michigan State College
9.	9. Independent StudentsAssistant	Dean Richard E. Hulet, University of Illinois
10.	10. N.S.ADean Gordon	Klopf, State University of New York (Buffalo)
11	11 Orientation Programs	Dean Cornelius B. Boocock, Rutgers University
12.	12. Phi Eta Sioma Director	James E. Foy, Alabama Polytechnic Institute
13.	13. Placement Service in NASPA	Dean Fred H. Turner, University of Illinois
14.	14. Professional and Honorary OrganizationsDe	an Robert W. Bishop, University of Cincinnati
15.	15. Religion in a Well-Rounded Educational Program	Dean E. F. Bosworth, Oberlin College
16.	16. R.O.T.C. Problems	dant Joe E. Davis, A. and M. College of Texas
17.	17. Selective Service	Dean E. E. Stafford, University of Illinois
18.	18. Sharing Problems of New DeansDean Robert O. Sha	affer, State University of New York (Oswego)
19	19 Special Student Problems in Municipal UniversitiesA	ssociate Dean H. E. Stewart, Wayne University
20.	20. State Organizations	Dean Maurel Hunkins, Ohio University
21	21 Student Aid	ssociate Dean E. G. Curtin, Rutgers University
22	22 Student Employment Di	rector Charles W. Roberts, University of Texas
23.	23. Student Migrations to Athletic ContestsDean	Theodore W. Zillman, University of Wisconsin
24	24. Student PublicationsI	Dean Robert M. Strozier, University of Chicago
25.	25. Veterans Affairs	tor Robert S. Waldrop, Veterans Administration
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#### Roster of Committees

#### Host Committee

DEAN TOM KING, Chairman Michigan State College ASSISTANT DEAN ROBB GARDINER Michigan State College ASSISTANT DEAN EMIL LEFFLER Michigan State College DEAN RAY C. PELLETT Western Michigan College of Education DEAN W. B. REA University of Michigan ASSOCIATE DEAN HAROLD E. STEWART Wayne University ASSISTANT DEAN JOHN TRUITT Michigan State College ASSISTANT DEAN ELLWOOD VOLLER Michigan State College DEAN ERICH A. WALTER University of Michigan

#### Wives' Committee

MISS ANN HEISS, Chairman
Michigan State Faculty Women's Association
MISS MARY COLLOPY
Michigan State Faculty Women's Association
MISS MAXINE NORDBERG
Michigan State Faculty Women's Association
MISS WILLA NORRIS
Michigan State Faculty Women's Association
MISS MABEL PETERSEN
Dean of Students' Office, Michigan State College

#### Conference Reporter

MR. LEO ISEN

Chicago, Illinois

#### Committee on Nominations and Place

(Made up of all Past Presidents in attendance, plus three members elected by the Association. The senior Past President present serves as the Chairman.)

DEAN SCOTT H. GOODNIGHT University of Wisconsin, 1919 (1), 1928 (10) DEAN FLOYD FIELD Georgia Institute of Technology, 1927 (9) DEAN H. E. LOBDELL
Massachusetts Institute of Technology, 1934 (16) DEAN W. E. ALDERMAN Miami University, 1936 (18) DEAN DONFRED H. GARDNER University of Akron, 1938 (20), 1939 (21) PRESIDENT JAMES F. FINDLAY
Drury College, 1940 (22) VICE PRESIDENT J. J. THOMPSON St. Olaf College, 1941 (23) VICE PRESIDENT J. H. JULIAN University of South Dakota, 1944 (26) DEAN ARNO NOWOTNY University of Texas, 1947 (29) DEAN E. L. CLOYD North Carolina State College, 1948 (30) DEAN J. H. NEWMAN
University of Alabama, 1949 (31) DEAN L. K. NEIDLINGER
Dartmouth College, 1950 (32) DEAN WESLEY P. LLOYD Brigham Young University, 1951 (33) PRESIDENT A. BLAIR KNAPP Denison University, 1952 (34) Elected Members DEAN FRANK C. BALDWIN

Cornell University

DEAN ROBERT W. BISHOP

DEAN FRED H. WEAVER

Alternates

DEAN R. C. BEATY

JUNIOR DEAN WILLIAM S. GUTHRIE

DEAN DONALD R. MALLETT

DEAN DONALD R. MALLETT

University of Cincinnation of North Carolina of North Ca

Committee on Resolutions

DEAN WESLEY P. LLOYD, Chairman
Brigham Young University

DEAN F. R. B. GODOLPHIN

DEAN MERRILL E. JARCHOW

DEAN DONALD R. MALLETT

DEAN W. B. REA

ASSISTANT DEAN J. LESLIE ROLLINS
Harvard Graduate School of Business Administration

DEAN FRANK J. SIMES

DEAN J. J. SOMERVILLE

Committee on Resolutions

Princeton University

Carleton College

Oniversity of Michigan

Purdue University

Oniversity of Business Administration

Pennsylvania State College

Ohio Wesleyan University

Committee on Public Relations

ASSISTANT DEAN ELLWOOD VOLLER, Chairman Michigan State College
DEAN ROBERT E. BATES
Colorado Agricultural and Mechanical College
DEAN ERNEST E. HANSON
Northern Illinois State College
MR. BRODERICK JOHNSON
Kellogg Center, Michigan State College
DEAN OTIS McBRIDE
Florida State University

Committee on Luncheon Topic Tables DEAN CARL W. KNOX, Chairman Miami University ASSOCIATE DIRECTOR B. J. BORRESON University of Minnesota DEAN R. WILLIAM CHENEY Springfield College DEAN EDWIN M. DURAND Rutgers University (Newark Colleges) Liaison Committee with A.A.C.R.A.O. JUNIOR DEAN WILLIAM S. GUTHRIE, Chairman Ohio State University DEAN M. D. HELSER Iowa State College DEAN O. T. RICHARDSON DOCTOR ROBERT S. WALDROP

DEAN O. T. RICHARDSON
Ball State Teachers College
DOCTOR ROBERT S. WALDROP
Veterans Administration
University of Michigan
Liaison Committee with N.S.A.

DEAN DEAN S. NEWHOUSE, Chairman
Case Institute of Technology
DEAN WILLIAM G. CRAIG
DEAN JOHN E. HOCUTT
DEAN CARL W. KNOX
DEAN LAWRENCE A. RIGGS
ASSISTANT DEAN ROBERT H. SHAFFER

Liaison Committee with N.C.C.F.S.

DEAN ROBERT W. BISHOP, Chairman
University of Cincinnati
DEAN DAVE LAWRENCE

DEAN MYLIN H. ROSS

Indiana University
University of Louisville

Ohio State University

#### The Commissions

Commission No. I Professional Relationships DEAN ARNO J. HAACK, Chairman
Washington University DEAN THEODORE W. BIDDLE University of Pittsburgh DEAN J. BROWARD CULPEPPER Florida State University
DEAN CLARENCE E. DEAKINS Illinois Institute of Technology DEAN JOHN P. GWIN Beloit College DEAN W. B. REA University of Michigan Commission No. II Principles and Professional Ethics The work of this Commission was completed in 1952. Commission No. III Development and Training of Student Personnel Administrators DEAN JOHN H. STIBBS, Chairman Tulane University DIRECTOR VERNON R. ALDEN
Harvard Graduate School of Business Administration COUNSELOR RICHARD L. BALCH ASSISTANT DEAN THOMAS A. GRAVES
Harvard Graduate School of Business Administration ASSOCIATE DEAN CHAFFEE E. HALL, JR. University of California DEAN JOHN E. HOCUTT ASSISTANT DEAN RICHARD E. HULET
University of Illinois DEAN A. L. KEENEY University of Wyoming DEAN PAUL MACMINN University of Oklahoma
EXECUTIVE OFFICER GLEN T. NYGREEN
University of Washington

ASSISTANT DEAN ROBERT H. SHAFFER

Advisory Board

ASSISTANT DEAN J. LESLIE ROLLINS
Harvard Graduate School of Business Administration
DEAN F. R. B. GODOLPHIN
DEAN ROBERT M. STROZIER

Commission No. IV Program and Practices
Evaluation

DEAN ROBERT B. KAMM, Chairman

DEAN I. CLARK DAVIS

DEAN L. DALE FAUNCE

VICE PRESIDENT J. H. JULIAN
University of South Dakota
DIRECTOR EDWARD VOLDSETH

DEAN E. G. WILLIAMSON

Luniversity of Minnesota

Commission No. V Relationships with the Field of Social Sciences DEAN FRANK PISKOR, Chairman

DEAN FRANK C. BALDWIN

DEAN CLIFFORD J. CRAVEN

DOCTOR LOWELL H. HATTERY

DEAN W. STORRS LEE

EXECUTIVE OFFICER GLEN T. NYGREEN

DOCTOR ROY A. PRICE

Syracuse University

Middlebury College

Middlebury College

Middlebury College

Middlebury College

Syracuse University

Syracuse University